

Honourable Sitiveni Rabuka CF, OBE (Mil), OSt.J, MSD

Prime Minister and Minister for Foreign Affairs, Climate Change and Environment, Civil Service, Information and Public Enterprises

PARLIAMENTARY QUESTION

53/2024

Hon. Premila Kumar to ask the Prime Minister and Minister for Foreign Affairs, Climate Change, Environment, Civil Service, Information, Public Enterprises and Veteran Affairs – Can the Prime Minister inform Parliament on –

- (a) the names of Chairpersons and Board Members of all statutory organisations and Government-owned commercial entities;
- (b) the names of expatriate CEO, Chairpersons and Board Members of all statutory organisations and Government-owned commercial entities; and
- (c) the selection criteria used to appoint these members.

Response from Hon. Prime Minister and Minister for Foreign Affairs, Climate Change, Environment, Civil Service, Information, Public Enterprises and Veteran Affairs

This response relates only to entities within my portfolio as Minister for Public Enterprises. The Honorable Member is advised to seek information relating to the boards of other statutory entities from the relevant Ministers in accordance with their respective portfolios.

Sitiveni L Rabuka Prime Minister 2 September 2024

ANNEX 1 – Response from Ministry of Public Enterprises

The appointment of effective Board of Directors on Government Companies and Statutory Bodies ('GCs & SBs') plays a critical role as they provide adequate oversight and strategic direction to ensure improved performance and service delivery.

The selection of Board of Directors for GCs & SBs is subject to relevant legislative requirements (these include the Public Enterprises Act 2019, Articles of Association, Shareholder's Agreements and entity specific Acts) and a background assessment of whether the person is deemed fit and proper to undertake the role of a Director.

[A] THE NAMES OF CHAIRPERSONS AND BOARD MEMBERS OF ALL STATUTORY ORGANISATIONS AND GOVERNMENT-OWNED COMMERCIAL ENTITIES

The Hon. Prime Minister and Minister responsible for Public Enterprises appoints the Board of Directors for a total of 23 Boards [13 Public Enterprises, 9 Statutory Bodies, and Fiji Ports Corporation Pte Limited] under the purview of the Ministry of Public Enterprises. While the Ministry appoints the 23 Boards, it only has oversight over 13 Public Enterprises.

There are currently a total of 136 Board of Directors, which incorporates 30.1% female Directors.

The Board of Directors list for the above GCs & SBs are tabulated below:

Nos	Entity	Board Directors	Appointment
	Public Enterpr	ises - Schedule 1 of Public Enterprise	es Act 2019
		Mr. Hasmukh Patel	Chairperson
		Mr. Mark Halabe	Director
		Mr. Jona Sevura	Director
1.	Fiji Airports	Mr. Bhavick Kapadia	Director
		Mr. Naushad Ali	Director
		Ms. Emele Sima Duituturaga	Director Director
		Mr. Arvind Singh	
		Mr. Isoa Kaloumaira	Chairperson
	Fiji Broadcasting	Ms. Nirmala Nambiar	Director
2.	Corporation Pte	Mr. Mesake Koroi	Director
	Limited	Mr. Hemendra Nagin	Director Director Director Director Director Director Chairperson Director
		Mr. Cecil Browne	Director

Nos	Entity	Board Directors	Appointment
		Ms. Mereoni Duaibe	Director
		Mr. Ioane Naiveli	Chairperson
		Ms. Faranisese Tatila Gavidi	Director
3.	Fiji Hardwood	Ms. Mereoni Duaibe Mr. Ioane Naiveli Ms. Faranisese Tatila Gavidi Mr. Sitiveni Naciriyawa Mr. Mitieli Bulanauca Mr. Daniel Lobendahn Mr. Elia Vesikula Ms. Liliana Warid Mr. Uraia Rasake Mr. Isoa Siliasau Ms. Lorraine Seeto Ms. Joytika Jattan Ms. Verenaisi Rakube Takirua Mr. Nacanieli Sautuca Mr. Nacanieli Sautuca Mr. Ilisoni Leweniqila Ms. Anna Morris Ms. Annabel Ducia Ms. Jimaima Lako Mr. Isireli Leweniqila Mr. Eroni Maopa Mr. Sadasivan Naicker Ms. Loraine Tulele Mr. Orisi Seruitanoa Ms. Radhika Singh Karunaratne Mr. Mahendra Kumar Mr. Seveci Tora	Director
Э.	Corporation Pte Limited		Director
		Mr. Daniel Lobendahn	Director
		Mr. Elia Vesikula	Director
		Ms. Liliana Warid	Exec Chairperson
		Mr. Uraia Rasake	Director
4	Fiji Public Trustee	Mr. Isoa Siliasau	Director
4.	Corporation Pte Limited	Ms. Lorraine Seeto	Director
		Ms. Joytika Jattan	Director
		Ms. Mereoni Duaibe Mr. Ioane Naiveli Mr. Sitiveni Naciriyawa Mr. Mitieli Bulanauca Mr. Daniel Lobendahn Mr. Elia Vesikula Ms. Liliana Warid Ms. Liliana Warid Ms. Lorraine Seeto Ms. Joytika Jattan Mr. Nacanieli Sautuca Mr. Nlisoni Leweniqila Ms. Anna Morris Ms. Annabel Ducia Ms. Jimaima Lako Mr. Isroni Maopa Mr. Sadasivan Naicker Ms. Loraine Tulele Mr. Orisi Seruitanoa Ms. Raj Sharma Ms. Verenaisi Rakube Takirua	Director
		Mr. Raj Sharma	Chairperson
		Mr. Nacanieli Sautuca	Director
_	Food Processors	Mr. Ioane Naiveli Ms. Faranisese Tatila Gavidi Mr. Sitiveni Naciriyawa Mr. Mitieli Bulanauca Mr. Daniel Lobendahn Mr. Elia Vesikula Ms. Liliana Warid Ms. Liliana Warid Ms. Lorraine Seeto Ms. Joytika Jattan Ms. Verenaisi Rakube Takirua Mr. Raj Sharma Mr. Nacanieli Sautuca Mr. Ilisoni Leweniqila Ms. Anna Morris Ms. Annabel Ducia Ms. Jimaima Lako Mr. Isireli Leweniqila Mr. Eroni Maopa Mr. Sadasivan Naicker Ms. Loraine Tulele Mr. Orisi Seruitanoa Ms. Radhika Singh Karunaratne Mr. Raj Sharma Mr. Raj Sharma	Director
Э.	(Fiji) Pte Limited		Director
 4. 6. 		Ms. Annabel Ducia	Director
		Ms. Jimaima Lako	Director
		Mr. Isireli Leweniqila	Chairperson
		Ms. Mereoni Duaibe Mr. Ioane Naiveli Ms. Faranisese Tatila Gavidi Mr. Sitiveni Naciriyawa Mr. Mitieli Bulanauca Mr. Daniel Lobendahn Mr. Elia Vesikula Ms. Liliana Warid Ms. Lorraine Seeto Ms. Joytika Jattan Ms. Verenaisi Rakube Takirua Mr. Nacanieli Sautuca Mr. Nacanieli Sautuca Mr. Ilisoni Leweniqila Ms. Anna Morris Ms. Annabel Ducia Ms. Jimaima Lako Mr. Isireli Leweniqila Mr. Eroni Maopa Mr. Sadasivan Naicker Ms. Loraine Tulele Mr. Orisi Seruitanoa Ms. Radhika Singh Karunaratne Mr. Mahendra Kumar Mr. Seveci Tora Mr. Seveci Tora Mr. Sitiveni Naciriyawa Mr. Seveci Tora Mr. Raj Sharma	Director
			Director
			Director
6.	Post Fiji Pte Limited		Director
		Ms. Radhika Singh Karunaratne	Director
		Mr. Ritesh Singh	Director
		Mr. Mahendra Kumar	Director
		Mr. Seveci Tora	Director
7.	Fiji Rice Pte	Mr Raj Sharma	Chairperson
' .	Limited	Ms. Virisila Tuimanu	Director

Nos	Entity	Board Directors	Appointment
		Mr. Jimione Biumaiwai	Director
		Mr. Atonio Lavekau	Director
		Ms. Priyashni Chand	Director
		Ms. Lavinia Kaumaitotoya	Chairperson
	Unit Trust of Fiii	Ms. Sharon Zoreen Ali	Director
8.	(Management)	Mr. Jimione Biumaiwai Mr. Atonio Lavekau Ms. Priyashni Chand Ms. Lavinia Kaumaitotoya	Director
	Limited	Mr. Isikeli Tikoduadua	Director
		Mr. Jimione Biumaiwai Mr. Atonio Lavekau Ms. Priyashni Chand Ms. Lavinia Kaumaitotoya Ms. Sharon Zoreen Ali Mr. Sitiveni Vodo Mr. Isikeli Tikoduadua Mr. Himmat Lodhia Mr. Uraia Waibuta Mr. Kavit Kamlesh Karan Mr. Esala Nasaroa Ms. Elizabeth Jessica Naevo Mr. Ben Naidu Dr. Kenneth Cokanasiga Mr. Eliki Batirokomoro Ms. Volau Puamau Mr. Amjad Ali Mr. Isimeli Bainimara Mr Jai Prakash Mr. Uraia Waibuta Mr. Siddiq Faizal Koya Ms. Kalisi Ratuwara Mr. Kaliova Ravuiwasa Mr. Arvind Singh Mr. Mahmood Khan Mr. Mike Terry Mr. David Robertson Mr. Epeli Maisema Ms. Carol Watkins	Director
		Mr. Uraia Waibuta	Chairperson
	Yanara Pastoral	Mr. Jimione Biumaiwai Mr. Atonio Lavekau Ms. Priyashni Chand Ms. Lavinia Kaumaitotoya Ms. Sharon Zoreen Ali Mr. Sitiveni Vodo Mr. Isikeli Tikoduadua Mr. Himmat Lodhia Mr. Uraia Waibuta Mr. Esala Nasaroa Ms. Elizabeth Jessica Naevo Mr. Ben Naidu Dr. Kenneth Cokanasiga Mr. Eliki Batirokomoro Ms. Volau Puamau Mr. Amjad Ali Mr. Isimeli Bainimara Mr Jai Prakash Mr. Uraia Waibuta Mr. Siddiq Faizal Koya Ms. Kalisi Ratuwara Mr. Kaliova Ravuiwasa Mr. Arvind Singh Mr. Mahmood Khan Mr. Mike Terry Mr. David Robertson Mr. Epeli Maisema Ms. Carol Watkins	Director
9.	Company Pte		Director
	Limited		Director
		Mr. Ben Naidu	Director
		Dr. Kenneth Cokanasiga	Chairperson
		Mr. Eliki Batirokomoro	Director
40	Fiji Meat Industry	Ms. Volau Puamau	Director
10.	Board	Mr. Jimione Biumaiwai Mr. Atonio Lavekau Ms. Priyashni Chand Ms. Lavinia Kaumaitotoya Ms. Sharon Zoreen Ali Mr. Sitiveni Vodo Mr. Isikeli Tikoduadua Mr. Himmat Lodhia Mr. Kavit Kamlesh Karan Mr. Esala Nasaroa Ms. Elizabeth Jessica Naevo Mr. Ben Naidu Dr. Kenneth Cokanasiga Mr. Eliki Batirokomoro Ms. Volau Puamau Mr. Amjad Ali Mr. Isimeli Bainimara Mr Jai Prakash Mr. Uraia Waibuta Mr. Siddiq Faizal Koya Ms. Kalisi Ratuwara Mr. Akliova Ravuiwasa Mr. Arvind Singh Mr. Mahmood Khan Mr. David Robertson Mr. Epeli Maisema Ms. Carol Watkins	Director
			Director
			Director
		Mr. Uraia Waibuta	Chairperson
		Mr. Jimione Biumaiwai Mr. Atonio Lavekau Ms. Priyashni Chand Ms. Lavinia Kaumaitotoya Ms. Sharon Zoreen Ali Mr. Sitiveni Vodo Mr. Isikeli Tikoduadua Mr. Himmat Lodhia Mr. Uraia Waibuta Mr. Kavit Kamlesh Karan Mr. Esala Nasaroa Ms. Elizabeth Jessica Naevo Mr. Ben Naidu Dr. Kenneth Cokanasiga Mr. Eliki Batirokomoro Ms. Volau Puamau Mr. Amjad Ali Mr. Isimeli Bainimara Mr Jai Prakash Mr. Uraia Waibuta Mr. Siddiq Faizal Koya Ms. Kalisi Ratuwara Mr. Arvind Singh Mr. Mahmood Khan Mr. Mike Terry Mr. David Robertson Mr. Epeli Maisema Ms. Carol Watkins	Director
11.	Biosecurity Authority of Fiji		Director
9. Yaqara Pas Company I Limited 10. Fiji Meat In Board 11. Biosecurity	/ tattionly of the	Mr. Kaliova Ravuiwasa	Director
		Mr. Arvind Singh	Director
		Mr. Mahmood Khan	Chairperson
		Mr. Mike Terry	Director
12	Pacific Fishing	Mr. David Robertson	Director
12.		Mr. Epeli Maisema	Director
		Ms. Carol Watkins	Director
		Ratu Etonia Seru	Director

Nos	Entity	Board Directors	Appointment
		Ms. Lydia Eliana Lazel	Director
		Mr. Maciu Lagibalavu	Director
		Ms. Mereia Fong	Chairperson
13	Fiji Coconut	Mr. Wame Baravilala	Director
	Millers Pte Limited	Ms. Swastika Narayan	Director
		Mr. Kitione Radrodro	Director

Nos	Entity	Board Directors	Appointment
		Public Enterprises Act - Schedule 3	
		Mr. Eliki Kaumaitotoya	Chairperson
		Mr. Ashneel Chand	Director
		Mr. Mikaele Leawere	Director
1.	Civil Aviation Authority of Fiji	Mr. George Tudreu	Director
	,	Ms. Marigold Moody	Director
		Mr. Peceli Baleikorocau	Director
		Mr. James Sowane	Director
		Mr Atunaisa Nayago	Chairperson
		Mr. Lui Naisara	Director
2.	Fiji Roads Authority	Mr. Niko Buke Waqadau	Director
	, , , , , , , , , , , , , , , , , , , ,	Mr. Bhupendra Solanki	Director
		Mr. Alipate Naiorosui	Director
		Ms. Sereana Qoro	Chairperson
		Ms. Maraia Ubitau	Director
3.	Housing Authority	Ms. Prem Lata Narayan	Director
		Ms. Florence Takinana	Director
		Mr. Isikeli Navuda	Director
		Mr. Isikeli Navuda	Chairperson
4.	Public Rental Board	Ms. Asenaca Nawaqalevu	Director Director Director Director Director Chairperson Director Director Director Director Director Director Chairperson Director Director Director Director Director Director Director Director
	3 3 3 3 3	Ms. Daiana Buresova	Director

Nos	Entity	Board Directors	Appointment
		Ms. Lanieta Rokotuiwakaya	Director
		Ms. Ana Naivou	Director
		Ms. Jenny Seeto	Chairperson
		Ms. Shandiya Gounder	Director
		Ms. Tanya Waqanika	Director
5.	Investment Fiji	Mr. Mark Halabe	Director
		Mr. Solomone Nata	Director
		Mr. Josaia Sadole	Director
		Mr. Esala Masitabua	Director
		Mr. Inosi Kuridrani	Chairperson
		Mr. Sekove Tuilakepa	Director
6.	Land Transport	Ms. Ana Naivou Ms. Jenny Seeto Ms. Shandiya Gounder Ms. Tanya Waqanika Mr. Mark Halabe Mr. Solomone Nata Mr. Josaia Sadole Mr. Esala Masitabua Mr. Inosi Kuridrani Mr. Sekove Tuilakepa Mr. Lui Naisara Mr. Rajendra Prasad Mr. Etuate Koroi Mr. Kiran Khatri Mr. Josateki Tagi Ms. Nancy V Tikoisuva Mr. Savenaca Cavalevu Ms. Faranisese Kinivuwai Mr. Andre Viljoen Mr. Josaia Rayawa Ms. Salaseini Daunabuna Mr. Uraia Rasake Ms. Ilisapeci Matatolu Ms. Fantasha Lockington Mr. Pavan Haer	Director
	Authority	Mr. Rajendra Prasad	Director
		Mr. Etuate Koroi	Director
		Ms. Ana Naivou Ms. Jenny Seeto Ms. Shandiya Gounder Ms. Tanya Waqanika Mr. Mark Halabe Mr. Solomone Nata Mr. Josaia Sadole Mr. Inosi Kuridrani Mr. Sekove Tuilakepa Mr. Lui Naisara Mr. Rajendra Prasad Mr. Kiran Khatri Mr. Josateki Tagi Ms. Nancy V Tikoisuva Ms. Faranisese Kinivuwai Mr. Laisiasa Gonewai Mr. Andre Viljoen Mr. Josaia Rayawa Ms. Salaseini Daunabuna Mr. Uraia Rasake Ms. Ilisapeci Matatolu Ms. Fantasha Lockington Mr. Pavan Haer Mr. Eroni Paumau Mr. Savenaca Seniloli	Director
		Mr. Josateki Tagi	Chairperson Director
		Ms. Nancy V Tikoisuva	
7.	Maritime Safety Authority of Fiji	Ms. Ana Naivou Ms. Jenny Seeto Ms. Shandiya Gounder Ms. Tanya Waqanika Mr. Mark Halabe Mr. Solomone Nata Mr. Josaia Sadole Mr. Esala Masitabua Mr. Inosi Kuridrani Mr. Sekove Tuilakepa Mr. Lui Naisara Mr. Rajendra Prasad Mr. Kiran Khatri Mr. Josateki Tagi Ms. Nancy V Tikoisuva Mr. Laisiasa Gonewai Mr. Laisiasa Gonewai Mr. Josaia Rayawa Ms. Salaseini Daunabuna Mr. Uraia Rasake Ms. Ilisapeci Matatolu Ms. Fantasha Lockington Mr. Pavan Haer Mr. Eroni Paumau	Director
	,		Director
		Mr. Laisiasa Gonewai	Director
		Ms. Tanya Waqanika Mr. Mark Halabe Mr. Solomone Nata Mr. Josaia Sadole Mr. Esala Masitabua Mr. Inosi Kuridrani Mr. Sekove Tuilakepa Mr. Lui Naisara Mr. Rajendra Prasad Mr. Kiran Khatri Mr. Josateki Tagi Ms. Nancy V Tikoisuva Mr. Savenaca Cavalevu Ms. Faranisese Kinivuwai Mr. Josaia Rayawa Ms. Salaseini Daunabuna Mr. Uraia Rasake Ms. Fantasha Lockington Mr. Pavan Haer Mr. Eroni Paumau Mr. Savenaca Seniloli	Chairperson
		Mr. Josaia Rayawa	Director
		Ms. Salaseini Daunabuna	Director
8.	Tourism Fiji	Mr. Uraia Rasake	Director
0.	Tourism riji	Ms. Ilisapeci Matatolu	Director
		Ms. Fantasha Lockington	Director
		Mr. Pavan Haer	Director
		r. Josaia Sadole r. Esala Masitabua r. Inosi Kuridrani r. Sekove Tuilakepa r. Lui Naisara r. Rajendra Prasad r. Etuate Koroi r. Kiran Khatri r. Josateki Tagi s. Nancy V Tikoisuva r. Savenaca Cavalevu s. Faranisese Kinivuwai r. Laisiasa Gonewai r. Andre Viljoen r. Josaia Rayawa s. Salaseini Daunabuna r. Uraia Rasake s. Ilisapeci Matatolu s. Fantasha Lockington r. Pavan Haer r. Eroni Paumau r. Savenaca Seniloli	Director
	Water Authority of	Mr. Savenaca Seniloli	Chairperson
9.	Fiji	Ms. Mele Rakai	Director

Nos	Entity	Board Directors	Appointment
		Mr. Amit Singh	Director
		Mr. Vula Vakacegu	Director
		Mr. Atunaisa Nadakuitavuki	Director
		Mr. Graham Dooley	Director

Appointment of other Boards as per Shareholders Agreement:

Nos	Entity	Board of Directors	Appointment
	Арро	intment as per Shareholders Agreement	
		Mr. Pita Wise	Chairperson
	Fiji Ports	Mr. Emosi Varea	Director
1.	Corporation Pte Ltd	Mr. Vijay Maharaj	Director
		Mr. Waqa Bauleka	Director

[B] THE NAMES OF EXPATRIATE CEO, CHAIRPERSONS AND BOARD MEMBERS OF ALL STATUTORY ORGANISATIONS AND GOVERNMENT-OWNED COMMERCIAL ENTITIES

- 1. The Tier 1 positions in Public Enterprises are appointed by the respective Board of Directors. The Boards may even opt to outsource the recruitment process to independent firms. The Government does not interfere in the appointment process of executive management. Additionally salaries for these top tier positions are independently considered and determined by the Higher Salaries Commission and these proposed salaries are based on Job Evaluation Reports.
- 2. The Government steers clear of any Tier 1 appointments, or any appointments made in any of our Public Enterprises. Government is empowering competent professionals to provide strategic oversight and make informed decisions to strengthen governance structures and pave the way for efficient and successful Public Enterprises and statutory bodies.

For Public Enterprises, currently the only expatriate CEO appointed is the CEO for Biosecurity Authority of Fiji (BAF) [Mr. Michael Bartlett]. Mr. Bartlett was appointed due to his extensive experience across all competencies required by BAF, he also had extensive experience in agriculture and biosecurity.

3. None of the Boards appointed by the Ministry have an expatriate Chairperson. However, there is an expatriate Board Director engaged with Water Authority of Fiji [Mr. Graham Dooley]. It should be noted that Mr. Dooley is appointed on the same terms and conditions as the local Directors.

[C] THE SELECTION CRITERIA USED TO APPOINT THESE MEMBERS

1.0 Appointment Process and Appointing Authority

- 1.1 Under the Public Enterprises Act 2019, entities are divided into at least 2 categories:
 - Schedule 1 are those entities that have been designated in the gazette as Public Enterprises under the Public Enterprises Act 2019 which should operate as a company; and
 - Schedule 3 lists entities that are considered as Statutory Bodies, of which
 the responsibility for operational oversight rests with the respective line
 Minister but the Board is appointed by the Minister for Public Enterprises.
- 1.2 Despite the powers given to the Minister for Public Enterprises and the Prime Minister under the PE Act 2019, it is best to consult with the respective line Ministers for Board appointments for entities under Schedule 3.
- In addition, there are also a <u>number of Board Memberships under other Ministerial portfolios that are required to be appointed by the relevant Minister.</u> These include: Energy Fiji Ltd, Fiji Airways, Fiji Development Bank, FNPF, RBF, Air Terminal Services (Fiji) Ltd, Walesi Ltd, FRCS, Consumer Council of Fiji, Fiji Investment Corporation Ltd, Fijian Competition and Consumer Commission, Film Fiji, REALB, i-Taukei Fund Trust Board, Agriculture Marketing Authority, Fiji Dairy Cooperative Ltd, NFA, Fiji National Sports Commission, Fiji Sports Council, Fiji Pine Ltd, Telecommunications Authority of Fiji and Fiji Sugar Corporation.

2.0 Appointment of Board of Directors for Public Enterprises & Statutory Bodies

- 2.1 In relation to the Public Enterprises, the Board of Directors of the 13 Public Enterprises are appointed under the provisions of the Public Enterprises Act 2019.
- 2.2 Under the Public Enterprises Act 2019: A person is eligible for appointment to a board if he or she is eligible under the Companies Act 2015 to be appointed as a director of a company.

A person is not eligible for appointment if—

- (a) the person is a Minister or a member of Parliament;
- (b) subject to section 68(2), the person is a civil servant in the ministry or department in the civil service with direct regulatory or operational responsibility for the principal business of the public enterprise:

- (c) the person ceases to be eligible under the Companies Act 2015 for appointment as a director of a company;
- (d) the person is convicted of an offence punishable by a term of not less than 12 months;
- (e) the person is convicted of an offence involving dishonesty; or
- (f) in any jurisdiction, the person is banned from acting as a director of a body corporate.
- 2.3 Section 32 (1) states that the Minister responsible for Public Enterprises must appoint a Director to be the Chairperson of the Board. Section 32(2) states that the Board must appoint a Director to be the Deputy Chairperson of the Board.
- 2.4 Similarly, the relevant guiding Acts of the 9 Statutory Bodies listed in Schedule 3 of the Public Enterprises Act 2019 specifies the criteria for the appointment of the Board of Directors of these Statutory Bodies.
- 2.5 Additionally, there is a guideline in place for a merit based appointment process for Board Directors which is also implemented across all Ministries.

3.0 Guideline of Merit Based Selection and Appointment Process for Board Directors

- 3.1 To ensure that the appointment of Board of Directors follows a transparent process, Government has implemented a <u>"Guideline for Merit Based Selection and Appointment Process for Board Directors"</u> ('Guideline'). This Guideline was shared with all Ministries on 27 of February 2023 with the intention for it to be used as a benchmark in their respective Board appointment processes.
- 3.2 The Guideline incorporates a transparent Board appointment and reappointment process. These requirements include but are not limited to:
 - i. All Boards shall meet the minimum number of Directors at all times as stipulated in the relevant legislation;
 - ii. When a vacancy arises on the Board of GCs & SBs, or a current member's term is about to expire, the appointing agency shall identify:
 - the skills, knowledge and experience currently represented on the board; and
 - the skills, knowledge and experience required to fill the "skills gap" on the board.
 - iii. advertising of Expressions of Interests:
 - iv. consultation with the Hon. Prime Minister, relevant Minister and Permanent Secretary;
 - v. The Minister in consultation with the Prime Minister (subject to Coalition Government agreement) may recommend nominees for consideration by the appointing agency.

- 3.3 The Guideline promotes diversity and encourages more female participation to promote gender equality on Boards of Government Companies & Statutory Bodies. The Ministry continues to encourage female participation to promote gender equality on Boards and has set a target to achieve 30% females on Boards of GCs & SBs in the near future.
- 3.4 In line with the Merit Based Guideline, the Government through the Ministry of Public Enterprises had advertised an Expression of Interest ('**EOI**') in January 2023 inviting qualified and reputable individuals to serve on Boards of Government Companies & Statutory Bodies.
- 3.5 Over 2,000 EOIs were received from talented and dedicated individuals with a diverse mix of skills and experience from various sectors.
- 3.6 The appointments of Board of Directors in GCs & SBs also includes successful applicants from the EOIs received based on the prerequisites provided in the Guideline and the relevant guiding legislations. These appointments are uploaded on the Fiji Government digital directory once the Directors have provided their consent to serve and declared their interests under the Companies Act 2015, and received the details of their appointment formally.
- 3.7 In line with the Merit Based Guideline, preliminary due diligence and necessary credibility check is also conducted on the Board of Directors prior to appointment to ensure that they meet the requirements outlined in the applicable GCs & SBs guiding legislations and constitution of the company or body. These include the Public Enterprises Act 2019, Articles of Association, Shareholder's Agreements and entity specific Acts.
- 3.8 Accordingly, the appointments of Chairpersons and Board Directors are based on merit and their ability to provide strategic leadership and contribute towards the enhancement of GCs & SBs performance which will translate into improved shareholders return and efficient service delivery to all Fijians.

4.0 Effectiveness of Board Directors

- 4.1 There are a number of key initiatives that the Ministry takes to ensure effectiveness of Board, which includes but is not limited to:
 - a) The Ministry facilitates trainings for current and new Directors. A recent Corporate Governance Workshop was organised by Ministry of Public Enterprises with the assistance of PSDI under ADB, which was held at Holiday Inn on 7 May 2024. A total of 100 participants including Board of Directors, members of the Executive Management and Company Secretaries registered for this workshop. It is important that we continue

- upskilling our Directors to equip them with the tools to navigate through Fiji's vibrant business environment.
- b) The Ministry and relevant entity is also carrying out the appropriate Board Inductions for newly appointed Directors to ensure that these Directors are well versed with their respective entities and the responsibilities expected of them during their tenure.
- c) The Ministry is currently reviewing the 2009 Policy on Remuneration and benefits for Directors of Government Commercial Companies and Commercial Statutory Authorities. This Policy is outdated and requires considerable changes to attract the best Directors. The Ministry is also looking at possibly expanding the Policy to become a uniform Policy for all Government Boards across different Ministries.

Additional Information

Public Enterprises: Tier 1 Position - CEO/General Managers

Nos	Entity	Name	Title
1.	Fiji Airports Limited	Mr Mesake Nawari	CEO
2.	Fiji Broadcasting Corporation Pte Limited	Mr. Tarun Patel	CEO
3.	Fiji Hardwood Corporation Pte Limited	Mr. Semi Dranibaka	GM
4.	Fiji Public Trustee Corporation Pte Limited	Mr. Tevita Kuruvakadua	CEO
5.	Food Processors (Fiji) Pte Limited	Mr. Raneel Mudaliar	CEO
6.	Post Fiji Pte Limited	Mr. Isaac Mow	CEO
7.	Fiji Rice Pte Limited	Ms. Joytishma Chand	Acting CEO
8.	Unit Trust of Fiji	Mr. Vilash Chand	CEO
9.	Yaqara Pastoral Company Pte Limited	Mr. Ulaiasi Cagilevu	CEO
10.	Fiji Meat Industry Board	Mr. Mosese Nasalo	CEO
11.	Biosecurity Authority of Fiji	Mr. Michael Bartlett	CEO
12.	Pacific Fishing Company Pte Limited	Mr Saiyad Raiyum	CEO
13.	Fiji Coconut Millers Pte Limited	Mr. Michael Lal	GM

Statutory Bodies - Tier 1 Position - CEO/General Managers

Nos.	Entity	Name	Title

1.	Housing Authority	Mr. Ritesh Singh	CEO
2.	Public Rental Board	Mr. Timoci Naleba	GM
3.	Water Authority of Fiji	Dr. Amit Chanan	Expatriate CEO
4.	Maritime Safety Authority of Fiji	Mr. Joeli Cawaki	CEO
5.	Civil Aviation Authority of Fiji	Ms. Theresa O'Boyle- Levestam	CE
6.	Fiji Roads Authority	Mr. Atunaisa Nayago	Executive Chair
7.	Investment Fiji	Mr. Kamal Chetty	CEO
8.	Land Transport Authority	Mr. Irimaia Rokosawa	Acting CEO
9.	Tourism Fiji	Mr. Brent Hill	CEO